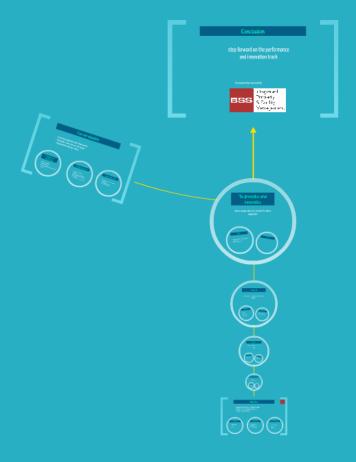


Step forward in smart operations

Rased on tim Harvey's speech structu





Step forward in smart operations

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Objectives



- make the mall more atractive to tenants and visitors
- stabilize on medium term the operation costs,
- reduce the future investments

Expectations

- reduced service charge
- quality & comfort

New strategy

- energy performance contract
- SLA, KPI- monitoring
- CAFM + reporting system
- partnership on medium terms

Recommendation

- analysis with a specialized FM consulting company
 - define strategy
- tender, implementation



Expectations

- reduced service charge
- quality & comfort
- attractive
- safety



New strategy

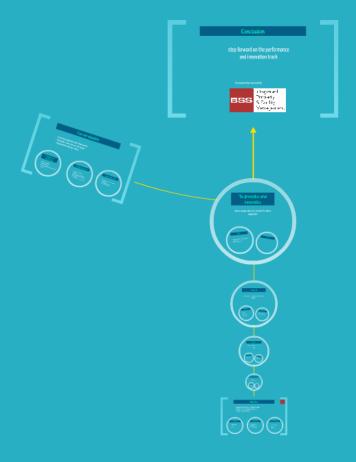
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Recommendation

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- monitoring





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Current situation

- pressure on operation costs from tenants
- low quality , low resources, low budget
- image problem, loosing visitors

Challenges and opportunities

- doing more with less
- quality decreased
- technical events with impact on sales can occur

Identify the problem

- lack of conventional budgets
- Inw resources
- difficulty into optimization identification
- difficult reporting without the posibility to analyze historical
- every 1-2 years selection process relaunched

Success will bring

- · lower operational costs at a higher quality
- tenant retention
- increase in image , attractive
- · reduce the risk of breakdown



Challenges and opportunities

- doing more with less
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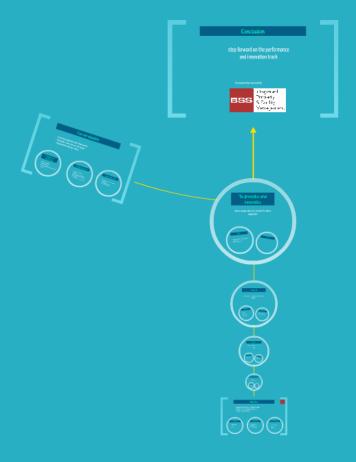
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Success will bring

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What if we do nothing?

- no effort , no extraordinary results
- less attractive, decrease in quality

Pra

- no change
- no headache
- no surprise

C_0

- on medium term the root
- the quality will decree
- the number of vill decrease
- major events can occur will decrease

Pro

- no change
- no headache
- no surprise



Con

- on medium term the cost will increase
- the quality will decrease
- the number of visitors will decrease
- major events can occur

Idea 1

do it internally with your available resources internalize

- optimization of your resources
 analyze what cost vs resources you will have
 available

- risk
 lack of knowledge on all competences
 limited personell resources
 big structure of personell
 investment needed

Pro

- optimization of your resources
- analyze what cost vs resources you will have available

Con

- risk
- lack of knowledge on all competences
- limited personell resources
- big structure of personell
- investment needed

1dea 2

Outsource to a strong and innovative FM service integrator

- powerfull logistics
 knowledge
 resources
 driven by performance results
 insurance
 investment in your mall

- initial longer process for identification
 results will be visible after a few months

Pro

- powerfull logistics
- knowledge
- resources
- driven by performance results
- insurance
- investment in your mall



Con

- initial longer process for identification
- results will be visible after a few months

Be proactive and innovative

make a change and come in front of the others competitors







Pro

- ensure a competitive advantage in terms of cost
- in term of quality
- in term of value of the property



Con

???



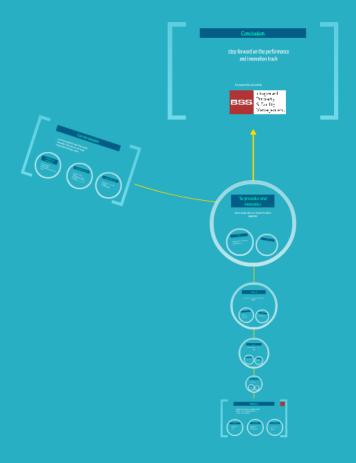
Conclusion

step forward on the performance and innovation track

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Step forward in smart operations

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